

Idit Goldfisher Head of Customer Success



Digital is reimagining the human experience. It is remaking how people live, work, play and connect. It is a powerful force shaping human behavior. What worked before to attract, engage and retain customers and employees is fast becoming obsolete.

# Hi, We are AKT. Our Business is People.

We help our customers redefine and transform the way people experience their organizations, adapting to the new expectations in the digital experience economy one that feels listened to, responsive, and life-long.

We drive transformations through implementing SAP's market-best in cloud, analytics and mobile technology, inspire, incentivize and create effective and engaged employees and customers.

We are one of the largest SAP Cloud Solutions consultancies in EMEA.

With local presence and a global structure, we can tailor to your needs, respond faster and more efficiently.

We combine our mature and flexible methodology, best practices, and change management capabilities, to ensure customers realize value throughout their digital experience journey.

Our learning from the hundreds of global projects we have had the privilege of working on, inform our approach to experience management and transformation.

It's both business and personal for us. We are obsessed with quality and strive for excellence in everything we do.

Begin your journey with us.



SuccessFactors partner since 2008 | 140+ Consultants | 300+ SFSF Projects | Presence in 7 Countries | 3X SAP EMEA Awards Winners

#### What we do

Human Capital Management & Payroll | Talent Management | Experience Management | Sales Performance | Digital Workplace | People Analytics

### **AKT designed around your journey**

Each customer journey is unique and transformative - not just a one-time technical configuration exercise. AKT has a holistic understanding and a continuous approach bringing together all the components that are critical for success in SAP SuccessFactors deployments and beyond go live.



Launch<sup>SM</sup>



Accelerate<sup>SM</sup>



Adopt<sup>SM</sup>



Sustain & Optimize<sup>sm</sup>

Best plan the solutions deployment

Our methodology to help clients best prepare for program success through an intensive series of pre-project, organizational readiness workshops that result in a clear strategy, resource allocation, technology mapping, and roadmap for a project or program

Humanized. Business and not IT-oriented implementation

Our proven project implementation methodology is "Humanized", vision minded, with strong focus on the business users experience, and includes three full configuration and testing iterations, data migration, and integrations activities

Structured change management and enablement for maximum user adoption

Our structured and ongoing change management program, including communications and training, that enables an organization to proactively move toward desired end state and achieve maximum adoption at go live

Optimizing and sustaining the system beyond go live to ensure long-term adoption

Our proactive customer lifecycle approach, pre-empting issues and challenges to achieving continued maximum adoption and satisfaction of your SuccessFactors system, through broad BAU services supported by dedicated Customer Lifecyle Mangers



### **AKT Sustain & Optimize** SM

45 +

Active BAU Customers 2.5K +

Support Tickets per Year

Full-time. Certified CLMs 95%

Contract Retention YoY

Some of our BAU Customers:







- Sustain and Optimize<sup>SM</sup> offering is a key strategic focus area of AKT.
- It is all about creating long-term partnership with our clients, addressing all their needs to ensure they are successful in running and managing the solution, and bridge the adoption gap.
- Our dedicated Customer Success team is responsible for building and maintaining a continuous, long-term relationship with each customer. As part of this process, we work cross-functionally with teams across AKT to ensure that your continued service and customer goals are met and exceeded.
- Our offering is constantly improving and changing based on feedback that we collect from our customers.
- AKT now offers Customer Success Gen 2.0 a comprehensive offering that goes beyond technical support, allowing customers to manage proactively the user experience and bridge the adoption gap.
- Customers have easy and flexible options: recommended Customer Success levels or totally flexible menu, to give you the support and advice that your organization needs to realize maximum value from your SAP SuccessFactors investment.

















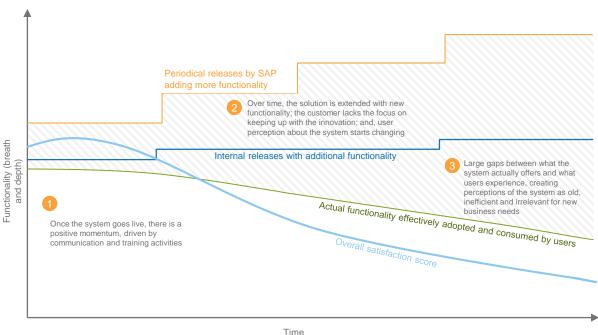
### Why Go Beyond Traditional Support?

Based on ongoing studies and firsthand knowledge with our BAU customers, there are shared experiences of diminishing returns and satisfaction that organizations face over time.

A variable period after go live, we see that customers experience some level of diminishing returns; e.g.,:

- Growing gap between what the system can do - the art of the possible - what is implemented, and what is used - we call this the **Adoption Gap**
- Users hover at the baseline and do not utilize the full functionality of what is implemented
- Perception decline of the solution's business value and relevance for key stakeholders, like HR leadership

To avoid this pattern, a different approach to Cloud BAU is required.



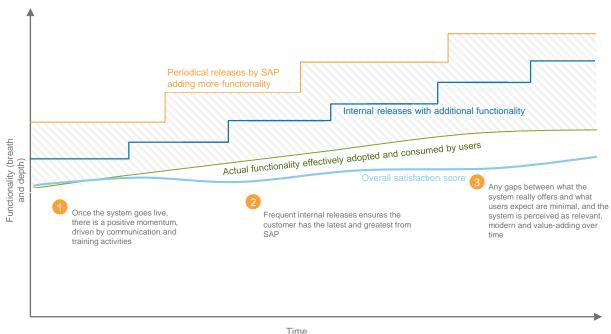


### **AKT's Customer Success Gen 2.0 to Achieve Best Ongoing Result**

AKT has designed Customer Success Gen 2.0 to support customers whose priority has shifted from BAU technical support to needing expert help to avoid or reverse any decline to satisfaction and narrow the user adoption gap.

Our new Customer Success Gen 2.0 offering is about shifting the focus from just technical support and admin hand-holding to greater strategic focus on improving user experience and increasing user adoption, while improving overall satisfaction and business value.

We also recognize that not all customers have the same expectations from their BAU partner, so AKT's Customer Success offering is flexible – allowing the customer to decide what type of support is preferred.





### **Customer Success Gen 2.0 Offering Based on Customer Need and Mindset**

No two companies are the same; however, there are shared objectives and service requirements at any point of a customer's SAP SuccessFactors journey.

With more than a decade providing BAU support to customers, we established that customers tend to fall into four main groupings with regards to what their focus is and how they address the Sustain mode in their SAP SuccessFactors journey.

The groupings are not permanent and can reflect current state or future state depending on the customer's business narrative and service requirements amongst other variables.

#### Level 1-Ad-Hoc

Risk Driven

Focused on fixing bugs and responding to requests coming from users

#### Level 2-**Programmatic**

Established defined routines and R&R's for key scenarios, such as release cycle and enhancement requests

Well updated workbooks

Clear definitions around updated workbooks

SLAs with the Customer Success support provider is in place and being tracked

#### Level 3-**Proactive**

A continuous momentum in place to drive system improvement and innovation

Annual planning process resulting in a series of projects/enhancement cycles

Routines are set to ensure compliance risk avoidance

Mindset

#### Level 4-**Driving Impact**

Measurement framework is in place to continuously measure experience, adoption and value realization

Plans for investment in improvements and innovation is based on robust data analysis

Service

echnical Support

Value Driven



### Customer Success Gen 2.0 – One of the Broadest Services Portfolio

AKT offers one of the broadest Customer Success offerings in the EMEA region, which is fully flexible or can be designed per Ad-Hoc, Programmatic, Proactive or Driving Impact levels.



A dedicated certified Customer Lifecycle Manager (CLM)



Periodic reviews of permissions, proxy access, GDPR setup, critical updates from SAP; e.g., decommissioning of functionality



Monthly or quarterly adoption dashboard based on pulse survey utilizing SAP Qualtrics and system data



Remote technical support for change request handling and mini technical projects, utilizing AKT's ticketing portal and robust SLA



Knowledge transfer of internal business processes and best practices, and training and mentoring for system admins



Quarterly analysis and report presenting the value realization progress and recommendations for value improvement/attainment



Using our 5-step release management approach; i.e., knowledge sharing, recommendations. implementation, testing, and risk mitigation



The art of the possible demo workshops, prioritizing, roadmapping and planning



Comprehensive optimization project based on AKT methodology - discover, analyze, plan and analyze



### **Customer Success Offerings – Making it Easy and Flexible for Customers**

Customers can choose from four levels of Customer Success Offering based on our firsthand BAU experience, in addition to the flexible options we have always provide customers, to give you the support and advice that your organization needs to realize maximum value from your SAP SuccessFactors investment.

	Level 1 Ad-Hoc	Level 2 Programmatic	Level 3 <b>Proactive</b>	Level 4  Driving Impact
Named CLM	<b>~</b>	<b>~</b>	<b>~</b>	<b>/</b>
Ad-hoc Technical Support	<b>/</b>	<b>~</b>	<b>\</b>	<b>/</b>
Release Management		<b>~</b>	<b>\</b>	<b>/</b>
Periodic Risk Audits		<b>~</b>	<b>\</b>	<b>/</b>
HRIS Advisory & Enablement		<b>~</b>	<b>/</b>	<b>/</b>
Annual Planning				<b>\</b>
Adoption Management				<b>~</b>
Value Realization Support				

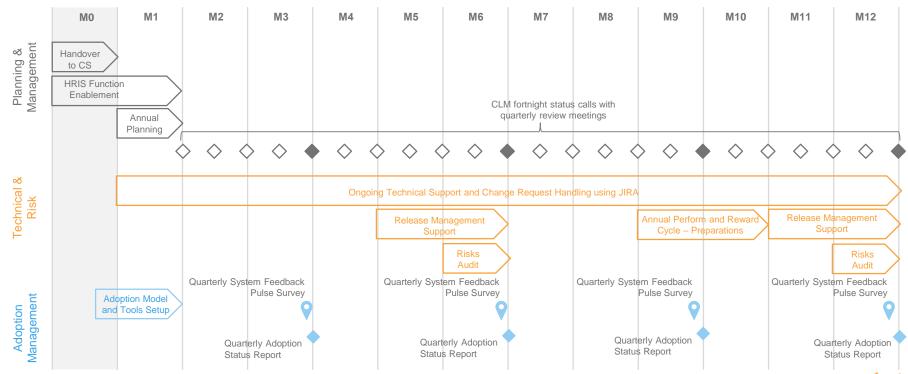
For all Customer Success customers:

- Our results-driven value management approach helps you maximize your success. We work with customers to establish your Key Performance Indicators (KPIs) and create an optimized program to meet or exceed these goals.
- A regular cadence of checkins, reports, health checks, analysis, and recommendations not only keeps you well informed but also provides you with strategic insight based on current trends and future SAP SuccessFactors innovations.



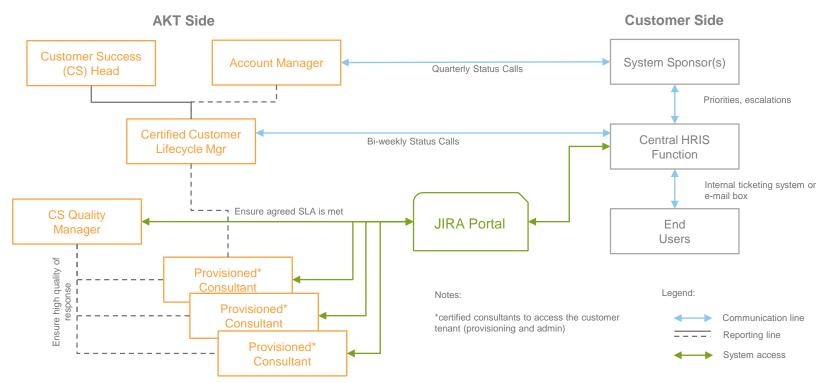
### **Customer Success Plan - example**

Below is a typical one-year Customer Success activities plan for an organization that runs multiple modules including Employee Central and has a value-driven and higher level of BAU support needs; either Proactive or Driving Impact.



## **Technical Support and Change Request Handling – Delivery Model**

Below is a typical delivery model and engagement to ensure quick and easy ad-hoc technical support for all customers, regardless of Ad-hoc, Programmatic, Proactive, or Driving Impact groupings.





# **Commercial Engagement Principles**

	Recommended Commercial Approach		
Named CLM	Billable or complimentary depending on the volume		
Ad-hoc Technical Support (incidents and change requests)	<ul> <li>Time &amp; Material engagement using two rate levels: standard or off-shore</li> <li>Customer will issue an hourly blanket order (minimum of 100 hours)</li> <li>A mutually agreed protocol will be set for how the customer would approve chunks of work</li> <li>Consultant will report his/her time using a timesheet</li> <li>Billing will detail the monthly time reported and will be provided to the customer by ticket ID</li> <li>The Customer Lifecycle Manager (CLM) will notify the customer when blanket orders are nearing below 25% to ensure work continuity</li> </ul>		
Release Management	Fixed price		
Periodic Risk Audits	Fixed price		
HRIS Advisory & Enablement	Fixed price		
Annual Planning	Fixed price		
Adoption Management	Fixed price with success fee mechanism		
Value Realization Support	Fixed price		



# **Thank You**

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